



# ANNUAL REPORT

2023

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## Message from the President

I firmly believe in the importance of dedication and hard work, qualities that the MDF team exemplifies as they strive to connect with and assist those in need. Our community faced numerous challenges in the past year, with economic and social hardships exacerbated by unforeseen circumstances. The resilience of our collective spirit was put to the test, particularly when confronting the aftermath of significant events.



As we navigate through these trials, it becomes increasingly apparent that our actions have a profound impact on the world around us. We must recognize the urgency of addressing pressing issues such as climate change, which poses a significant threat to our planet's well-being. It is imperative that we come together to enact meaningful change, for there is no alternative refuge; there is no secondary sanctuary awaiting us.

I implore you to reflect on your individual contributions to the betterment of our environment. Have you planted trees? Have you taken steps to minimize your carbon footprint? Embracing the habit of tree planting is but one example of how we can each play a role in preserving our planet for future generations.

Our collaborative efforts to support those affected by recent challenges are yielding promising results. The combined endeavors of various organizations, governmental bodies, and international partners underscore our shared commitment to develop positive change. Let us remain steadfast in our dedication to realizing our collective goals and aspirations, for we are all agents of change capable of achieving remarkable feats.

To the MDF team and all those involved in these endeavors, I extend my sincerest appreciation and best wishes for continued success. Your dedication and tireless efforts serve as a beacon of hope in these uncertain times.

Regards,  
Dr. Yameen Memon,  
PhD. (USA) President  
BoG -MDF

## Foreword

As we stand on the threshold of a new year, I am filled with gratitude for the incredible journey we have undertaken together in our mission to make a positive impact on the world. As we bid farewell to the challenges of the past, let us welcome the opportunities that the future holds with open hearts and unwavering determination.

The past year has been a testament to our collective resilience, passion, and commitment to creating positive change. In the face of adversity, we have continued to work tirelessly towards our shared goals, reaching new milestones and making a meaningful difference in the lives of those we serve. As we step into the new year, let us carry forward the lessons learnt, the experience gained, and the bonds strengthened. Together, we have proven that our dedication knows no bounds, and our capacity to effect change is boundless. In the spirit of unity and collaboration, let us strive for even greater impact in the coming months.



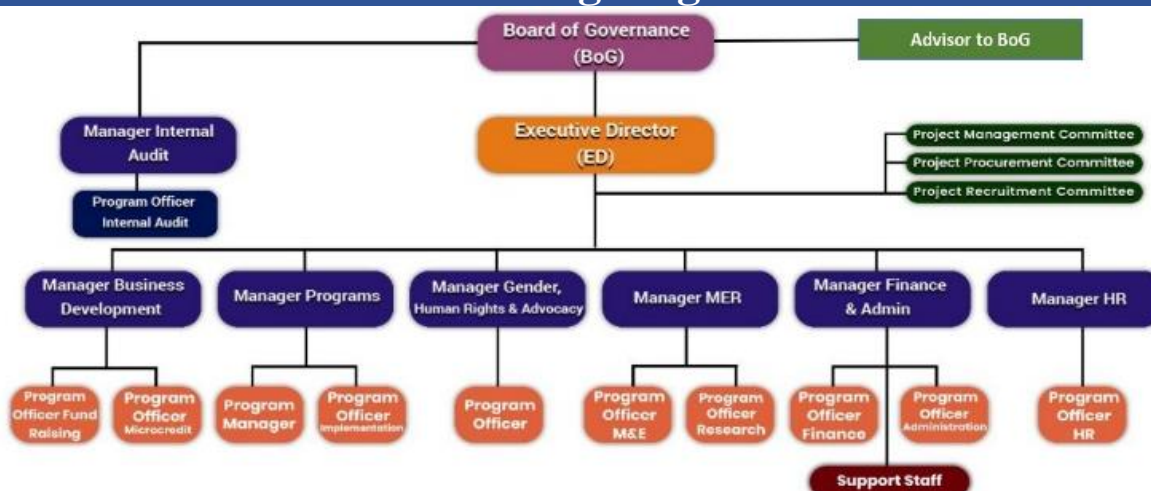
May the new year bring with it renewed hope, fresh perspectives, and a steadfast determination to overcome any challenges that may come our way. Let us seize this opportunity to innovate, to inspire, and to empower those in need. Our collective efforts have the power to create a ripple effect that transcends borders and transforms lives.

I want to express my heartfelt gratitude to each and every one of you, our dedicated team of MDF, passionate partners, generous supporters, and the communities we serve. Your unwavering commitment is the driving force behind our success, and I am truly honored to lead such an extraordinary group of individuals.

May our shared journey continue to be marked by progress, compassion, and the relentless pursuit of a better world for all.

With sincere appreciation and optimism,  
Muhammad Junaid Shaikh  
Executive Director MDF

## MDF Organogram



## MDF Board of Governance

| S# | Name                        | Designation in BOG         | Qualification                                                                                                                                                                     | Professional Experience                      |
|----|-----------------------------|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| 1. | Dr. Muhammad Yameen Memon   | President                  | Ph.D. Agriculture                                                                                                                                                                 | Development Specialist                       |
| 2. | Dr. Ghulam Hyder Akhund     | Vice President             | <ul style="list-style-type: none"> <li>• MBBS,</li> <li>• Masters in Bioethics</li> <li>• Masters in Epidemiology &amp; Biostatistics,</li> <li>• PGD in Public Health</li> </ul> | Public Health Specialist                     |
| 3. | Mr. Wazir Hussain Memon     | Finance Secretary of BoG   | M.Sc. Agriculture                                                                                                                                                                 | Finance Expert & Development Specialist      |
| 4. | Dr. Muhammad Ismail Kunbhar | General Secretary          | Ph.D. Agriculture                                                                                                                                                                 | Community Development & Research Specialist  |
| 5. | Mrs. Mumtaz Bano Shaikh     | Information Secretary      | M.A Pak Studies                                                                                                                                                                   | Educationist                                 |
| 6. | Ms. Dr. Sindhu Almas        | Member Board of Governance | <ul style="list-style-type: none"> <li>• MBBS</li> <li>• Masters in international relations</li> </ul>                                                                            | Health Specialist                            |
| 7. | Ms. Pushpa Kumari           | Member Board of Governance | M.Sc. in Agriculture Entomology                                                                                                                                                   | Human Rights & Social Development Specialist |



## MDF Certificates



## MDF Partners

### INTERNATIONAL PARTNERS

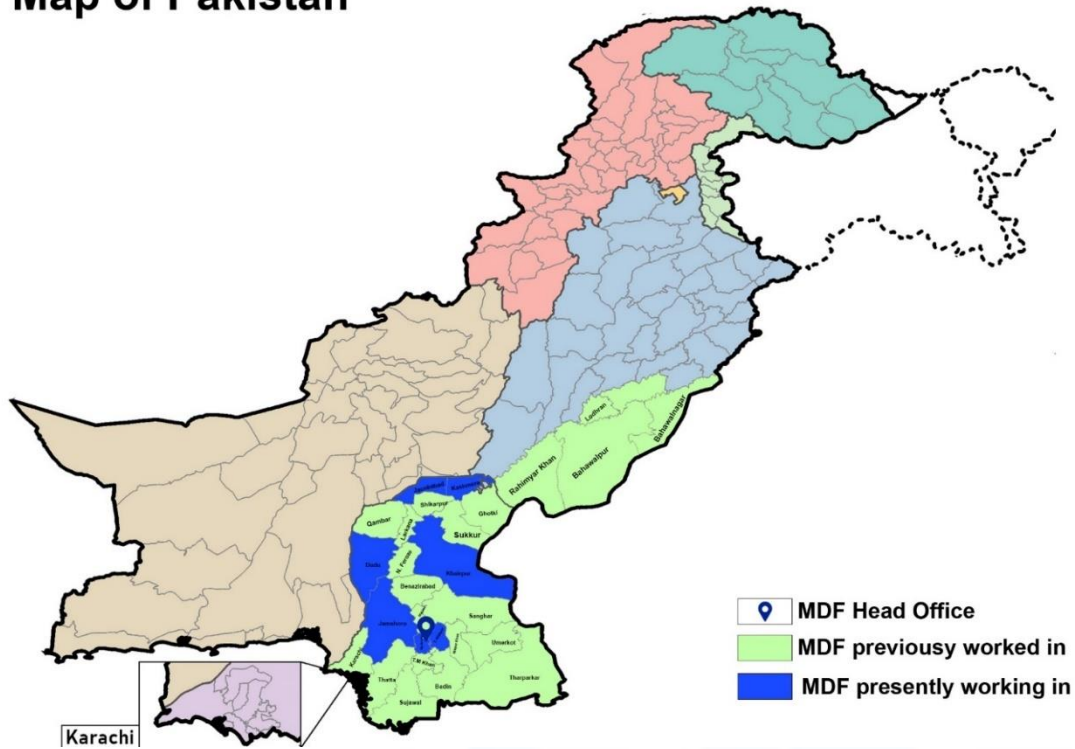


### NATIONAL PARTNERS



## MDF Area of Intervention

### Map of Pakistan



## Water, Sanitation and Hygiene (WASH)

### Continued Social Mobilization for ODF Villages

MDF, in steadfast collaboration with the Accelerated Action Plan WASH Government of Sindh, remains dedicated to promoting hygiene and sanitation practices in Hyderabad Rural, Jamshoro, and Tando Allahyar Districts. Our initiative, ongoing since November 2021 until May 2024, strives to empower communities towards achieving Open Defecation Free (ODF) status through engagement, behavior change, and collaborative partnerships. The population covered in each district was 210,000 in total 630,000 population is covered in three districts.



Figure 1 Awareness Session in the community regarding the Open Defecation Free (ODF).

| AAP WASH Project Updates |                                                  |           |          |                       |          |          |                        |                |          |                              |
|--------------------------|--------------------------------------------------|-----------|----------|-----------------------|----------|----------|------------------------|----------------|----------|------------------------------|
| S #                      | Activity                                         | Hyderabad |          |                       | Jamshoro |          |                        | Tando Allahyar |          |                              |
|                          |                                                  | Targ et   | Cove red | Remaining             | Targ et  | Cove red | Remai ning             | Targ et        | Cove red | Remai ning                   |
| 1                        | Total Population Covered                         | 210,000   | 210,000  | 0                     | 210,000  | 210,000  | 0                      | 210,000        | 210,000  | 0                            |
| 2                        | Coordination meetings with Govt line Departments | Ope n     | Ope n    | Conducted as per need | Ope n    | Ope n    | Condu cted as per need | Ope n          | Ope n    | To be condu cted as per need |
| 3                        | Project NOC from Deputy Commissioner             | 1         | 1        | 0                     | 1        | 1        | 0                      | 1              | 1        | 0                            |
| 4                        | Inclusion in DCCN                                | 1         | 1        | 0                     | 1        | 1        | 0                      | 1              | 1        | 0                            |
| 5                        | Notification of District ODF Committee           | 1         | 1        | 0                     | 1        | 1        | 0                      | 1              | 1        | 0                            |
| 6                        | Submission of Inception Report                   | 1         | 1        | 0                     | 1        | 1        | 0                      | 1              | 1        | 0                            |
| 7                        | Submission of District ODF Plan                  | 1         | 1        | 0                     | 1        | 1        | 0                      | 1              | 1        | 0                            |
| 8                        | Submission of ESMP                               | 1         | 1        | 0                     | 1        | 1        | 0                      | 1              | 1        | 0                            |
| 9                        | Village Profiling                                | 600       | 717      | 0                     | 600      | 696      | 0                      | 600            | 600      | 0                            |
| 10                       | School WASH Assessment                           | 200       | 200      | 0                     | 200      | 201      | 0                      | 200            | 200      | 0                            |
| 11                       | CRPs Identification                              | 30        | 30       | 0                     | 60       | 60       | 0                      | 40             | 40       | 0                            |
| 12                       | CRPs Training                                    | 3         | 3        | 0                     | 3        | 3        | 0                      | 3              | 3        | 0                            |
| 13                       | Broad Based Community Meeting (BBCM)             | 600       | 600      | 0                     | 600      | 600      | 0                      | 600            | 600      | 0                            |
| 14                       | Formation of Village Organizations (VOs)         | 600       | 600      | 0                     | 600      | 600      | 0                      | 600            | 600      | 0                            |
| 15                       | CLTS Triggering Sessions                         | 600       | 600      | 0                     | 600      | 600      | 0                      | 600            | 600      | 0                            |
| 16                       | ODF Declaration & Certification                  | 600       | 600      | 0                     | 600      | 600      | 0                      | 600            | 600      | 0                            |



## Housing and Shelter

### Building Hope through Low-Cost Housing Units

In 2010 and 2011 the people of Sindh have experienced catastrophes resulting in massive displacement and loss of assets as well as shelters placing victims in a dangerous situation. Even though the government along with Civil Society Organizations (CSOs) has been assisted the communities for their survival but the consecutive floods have caused misery to the people of Sindh. Therefore, the present government of Sindh, intends to provide housing services through Shaheed Benazir Bhutto Housing Cell (SBBHC) to the needy communities or those living in extreme vulnerability.



Figure 2 Low-Cost Housing Units by Shaheed Benazir Bhutto Housing Cell (SBBHC).

MDF's successful construction of 40 low-cost housing units in District Tharparkar and 50 in District Umerkot from June 2022 to June 2023, supported by the Benazir Housing Cell – BHC Government of Sindh, addresses housing needs while empowering communities and fostering dignity and resilience among beneficiaries.

## Health & Nutrition

### Strengthening Support in Uncovered Areas of Hyderabad District

The Accelerated Action Plan (AAP), Health project is supported by Health Department, Government of Sindh (GoS) in district Hyderabad. The project initial period is from January 2020 to June 2023. The project intervention is to prevent stunting and reduce burden of acute malnutrition among 0-59 month's children and pregnant and lactating women (PLWs).

The AAP-Health project aims to focus on first 1000 days of child life which are very crucial for early child development physically & mentally. It is considered as window of opportunity to address childhood malnutrition and break the intergenerational transformation of chronic malnutrition (stunting). Besides, behavior change communication activities, awareness regarding Infant & Young Child Feeding (IYCF), balance diet, immunization and vaccination and child health care are conducted to build capacity of vulnerable groups to adopt health seeking behavior and improve their health & nutrition.

Collaborating with Accelerated Action Plan Health, Government of Sindh, MDF expanded outreach to deliver crucial services to previously uncovered areas in Hyderabad District. This reflects our commitment to holistic community development and empowering local initiatives.



Figure 3 Child health check at PPHI Health



Figure 4 Community Health Workers (CHWs) Training Session



Figure 5 Success Story

## Women and Youth Empowerment

### Empowering Futures Through “Power to the Youth” Initiative in Sanghar District

MDF's "Power to the Youth" initiative, supported by the Norwegian Church Aid (NCA)/CSSP, aims at developing social and economic empowerment among the youth in Sanghar, offering skill development, access to opportunities, and pathways to sustainable success.

The key objectives are as follows:

- ✚ Strengthening civil society organizations to support youth activism for improved & inclusive governance and development experience.
- ✚ Effective knowledge management and sharing the achievements of youth activism and civil society engagement while addressing challenges arising because of COVID-19.
- ✚ Effective documentation and knowledge management and sharing of achievements of youth and CSO in addressing challenges arising because of COVID-19



Figure 6 Capacity building training on Financial Management



Figure 7 Group photo after the NCA Financial Management

## Disaster Risk Reduction and Climate Change

Our initiative aids 5,000 households affected by floods in District Dadu with support from OXFAM Pakistan, focusing on rapid response, livelihood rebuilding, community resilience, and long-term sustainable recovery. Following are the activities carried out during project implementation:

- ✚ Construct 400 latrines with hand washing facility.
- ✚ Construct 100 bathrooms.
- ✚ Construct 20 laundry spaces.
- ✚ Install 100 new Hand Pumps and repaired 50.
- ✚ Construct 20 latrines in 10 government schools and repaired 16 latrines in 5 government girls' schools.
- ✚ Rehabilitate 5 water supply schemes.
- ✚ Construct 20 garbage pits.
- ✚ Provide 80 pregnant goats.
- ✚ Provide seed and urea to 70 small landowner farmers.



Figure 8 Garbage pits



Figure 12 Hand Wash Stations Distribution



Figure 12 Child to Child (CTC) Activities



Figure 12 Health and hygiene kits distribution



Figure 9 latrine



## Gender Rights

### Pioneering Inclusivity in Flood Relief and Response

Our groundbreaking "Bridging the Barriers" project, supported by the Peace & Justice Network, has set a precedent for inclusive relief efforts. Ensuring the involvement of the transgender community in flood relief in Hyderabad & Mirpurkhas, this initiative broke societal barriers, providing tailored support, empowerment through involvement, and community engagement. The project achieved the following targets:

- ✚ Inclusion of 3,000 Transgender individuals in Flood Relief and rehabilitation activities
- ✚ Increase Awareness and Empowering Transgender Community to better protect and engage in flood relief and rehabilitation efforts.



Figure 14 Transgender awareness session



Figure 15 Sensitization Training Workshop



Figure 13 Sensitization Training Hyderabad

## Protection

### Winterization Support to Families in District Badin

Addressing the challenges of harsh winters, MDF provided essential support to 350 vulnerable families in District Badin with the support of the International Organization for Migration - IOM, UN Migration, ensuring warmth, sustenance, and hygiene during the challenging season.

Following are the main project activities:

- ✚ Conduct beneficiary assessment in district Badin flood affected areas
- ✚ Apply for the non-food items' request through IOM common pipeline
- ✚ Attain no object certificate (NOC) from district government
- ✚ Deploy team who are well trained emergency relief operations
- ✚ Select a distribution point accessible to the beneficiaries
- ✚ Collect winterization kits for 350 families and deploy receive goods to the distribution point
- ✚ Organize beneficiaries for the distribution
- ✚ Prepare distribution report and beneficiaries' data and submit to the client.



Figure 16 Registration process of the beneficiaries



Figure 17 Awareness session to the community regarding the Winterization Kit

## Education

### Empower the Community of Dadu District Through Education: Adolescent and Adult Learning Program

In a commendable collaboration aimed at fostering education and skill development, MDF joined forces with the Sindh Education Foundation (SEF) to implement the transformative Adolescent and Adult Learning and Training Program in Dadu District. Spanning from July 2017 to December 2023, this initiative aimed to create a lasting impact on education and skill enhancement among adolescents and adults in the district.



*Figure 18 Learning Class in progress.*

### Groundbreaking Educational Transformation in Sindh














Management and Development Foundation (MDF) in Joint Venture with Shaheed Zulfiqar Ali Bhutto Institute of Science and Technology (SZABIST) and Management and Development Center (MDC) have been awarded the project for 10 years covering 10 schools in Jacobabad and Kashmore districts of Sindh Province of Pakistan. The Project is an important part of the Government's strategy towards developing education sector and enhancing the literacy rate.













*Figure 19 Education Management Organization (EMOs) School*













Proudly launching a transformative project in collaboration with Education Management Organizations (EMOs), Government of Sindh, MDF aims at revolutionizing the educational landscape of Sindh. Spanning a decade from November 2021 to October 2031, this initiative is set to redefine the management and operation of selected 10 public schools in Kashmore and Jacobabad.









## MDF Ongoing and Completed Projects List During 2023










| No  | Project                                                                                   | Location               | Start - End Date                         | Source/Funding                                                                                                                                                                                                                                             |
|-----|-------------------------------------------------------------------------------------------|------------------------|------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.  | Strengthening Leadership within Union Councils (UCs) to Improve Responsiveness            | Khairpur Mirs          | January 2024 to August 2024              | <br>Shaping a more livable world.                                                                                                                                       |
| 2.  | Improving the income security of small-scale cotton farmers in India and Pakistan         | Khairpur Mirs          | October 2023 to January 2028             | WWF Germany<br>                                                                                                                                                         |
| 3.  | Floods 2022 Early Recovery and Response Project for 5,000 HHs of District Dadu (Phase II) | Dadu                   | January 2024 to June 2024                | <br>OXFAM                                                                                                                                                               |
| 4.  | Floods 2022 Early Recovery and Response Project for 5,000 HHs of District Dadu (Phase I)  | Dadu                   | February 2023 to December 2023           | <br>OXFAM                                                                                                                                                               |
| 5.  | Bridging the Barriers - inclusion of Transgender Community in Flood Relief and Response   | Hyderabad & Mirpurkhas | February 2023 to May 2023                |                                                                                                                                                                        |
| 6.  | Distribution of emergency winterization kits to 350 families                              | Badin                  | February 2023                            | <br>IOM • OIM                                                                                                                                                         |
| 7.  | Distribution of emergency tarpaulins sheets & ropes to 298 families                       | Hyderabad              | November 2022                            | <br>IOM • OIM                                                                                                                                                         |
| 8.  | Patient Assistant Program (PAS)                                                           | Karachi                | Project intended to start in March 2024  | <br>TRANSFORMING ACCESS TO HEALTHCARE                                                                                                                                 |
| 9.  | Blanket Supplementary Feeding Program (BSFP) WFP                                          | Mirpurkhas & Larkana   | November 1st to November 30th 2022       |                                                                                                                                                                       |
| 10. | Establishment of Two (02) Temporary Learning Centers (TLC) for Rain Flood Affectees       | Tando Allahyar         | September 8th, 2022 to October 8th, 2022 | <br>Management & Development Foundation                                                                                                                               |
| 11. | Establishment of One (01) Temporary Learning Centers (TLC) for Rain Flood Affectees       | Hyderabad              | September 6th, 2022 to October 8th, 2022 | <br>Management & Development Foundation                                                                                                                               |
| 12. | Medical/ Nutrition Camp for Rain Flood Affected                                           | Hyderabad              | September 6th, 2022 to October 8th, 2022 | <br>Accelerated Action Plan (AAP),<br><br>Government of Sindh, Health Department |















| No  | Project                                                                                                                                                                                                                                             | Location                                                 | Start - End Date                | Source/Funding                                                                                                                              |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|
| 13. | Construction of 40 Low-Cost Housing Units                                                                                                                                                                                                           | District Tharparkar                                      | June 2022 to June 2023          | <br>BHC<br>Bharat Housing Cell                           |
| 14. | Construction of 50 Low-Cost Housing Units                                                                                                                                                                                                           | District Umerkot                                         | June 2022 to June 2023          | <br>BHC<br>Bharat Housing Cell                           |
| 15. | Mainstreaming Women into Water Governance Project –Building on the Success of Strategic Partnership                                                                                                                                                 | Hyderabad, Mirpurkhas, Tando Allahyar and Badin          | December 2021 to March 2022     | <br>OXFAM                                                |
| 16. | Grant Funding for Engaging Youth through Innovative Development Approached to Address Gender and Social Inequalities                                                                                                                                | Hyderabad                                                | April 2022 to June 2022         | <br>OXFAM                                                |
| 17. | Power to the youth: Socially and economically empowered youth, along with CSOs, serve as change agents in five districts to meet developmental and governance challenges arising due to the spread of COVID-19.                                     | Sanghar                                                  | September 2022 to December 2024 | <br>NCA<br>actalliance                                   |
| 18. | Hiring the services of an NGO for Social Mobilization to achieve ODF Villages in District Hyderabad (Rural)                                                                                                                                         | Hyderabad                                                | November 2021 to May 2024       | <br>aap<br>Accelerated Action Plan                     |
| 19. | Hiring the services of an NGO for Social Mobilization to achieve ODF Villages in District Jamshoro                                                                                                                                                  | Jamshoro                                                 | November 2021 to May 2024       | <br>aap<br>Accelerated Action Plan                     |
| 20. | Hiring the services of an NGO for Social Mobilization to achieve ODF Villages in District Tando Allahyar                                                                                                                                            | Tando Allahyar                                           | November 2021 to May 2024       | <br>aap<br>Accelerated Action Plan                     |
| 21. | Management and operation of certain public schools by Education Management Organizations in the province of Sindh Joint Venture of (SZABIST-MDC-MDF)                                                                                                | Kashmore and Jacobabad                                   | November 2021 to October 2031   | <br>School Education Department<br>Government of Sindh |
| 22. | Hiring the Services of Adult Literacy and Numeracy Skill (ALNS) Service Provider to Implement Female Adult Literacy and Numeracy Skills (ALNS) Programme Under Sindh Union Council and Community Economic Strengthening Support (SUCCESS) Programme | Tando Allahyar, Matiari, Tando Muhammad Khan and Sujawal | July 2021 to April 2022         | <br>NRSP<br>National Rural Support Programme           |

| No  | Project                                                                                     | Location                                                        | Start - End Date            | Source/Funding                                                                                                                      |
|-----|---------------------------------------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------|
| 23. | Humanitarian Response Capacity Development                                                  | Hyderabad                                                       | June 2021 to September 2021 |                                                  |
| 24. | Women Leadership in Public Life in Sindh, Pakistan                                          | District Sanghar & District Sukkur                              | April 2020 to December 2022 |                                                  |
| 25. | Construction of 126 Low-Cost Housing Units                                                  | District Tharparkar                                             | May 2020 to June 2022       |                                                  |
| 26. | Construction of 121 Low-Cost Housing Units                                                  | District Umerkot                                                | May 2020 to June 2022       |                                                  |
| 27. | Construction of 56 Low-Cost Housing Units                                                   | District Shaheed Benazir Abad                                   | May 2020 to June 2022       |                                                  |
| 28. | PATHWAYS – EDGE Programme/ English and Digital for Girls Education & Leadership Skills      | Hyderabad                                                       | February 2021 to April 2021 |                                                  |
| 29. | Hiring of NGOs for Service Delivery in District Hyderabad- Uncovered Area                   | Hyderabad District                                              | Jan 2020 to June 2023       |                                                  |
| 30. | Hiring of Services of NGOs, for Health Card Distribution and Awareness Dissemination        | Tharparkar District                                             | July 2019 to December 2021  |                                                |
| 31. | Hiring the services of an NGO for Social Mobilization to achieve ODF Villages               | District Khairpur (Excluding Taluka Kotdigi, Kingri and Gambat) | May 2019 to August 2021     |                                                |
| 32. | Hiring the services of an NGO for Social Mobilization to achieve ODF Villages               | District Naushehro Feroze (Excluding Taluka Mehrabpur and Moro) | May 2019 to August 2021     |                                                |
| 33. | Hiring the Services of NGOs for Social Mobilization to achieve ODF villages in the district | District Dadu                                                   | May 2019 to October 2020    | <br>Saaf Suthro Sindh Program<br>Govt of Sindh |
| 34. | Hiring the Services of NGOs for Social Mobilization to achieve ODF villages in the district | District Jacobabad                                              | May 2019 to October 2020    | <br>Saaf Suthro Sindh Program<br>Govt of Sindh |





| No  | Project                                                                                                                         | Location                                     | Start - End Date               | Source/Funding                                                                                                                                                                                                   |
|-----|---------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|--------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 35. | Hiring the Services of NGOs for Social Mobilization to achieve ODF villages in the district                                     | District Tando Muhammad Khan                 | May 2019 to October 2020       | <br>Saaf Suthro Sindh Program<br>Govt of Sindh                                                                                |
| 36. | Women Peace and Water Governance (Strategic Partnership Project Phase II)                                                       | Hyderabad Sindh                              | May 2019 to November 2020      | <br><b>OXFAM</b>                                                                                                              |
| 37. | High Efficiency Irrigation System (HEIS) Kitchen Gardening                                                                      | District Khairpur Mirs                       | July 2020 December 2021        | <br><b>SIAPEP</b>                                                                                                             |
| 38. | Theater for promotion of Peace and Co-existence                                                                                 | District Khairpur, Shikarpur and Jacobabad   | January 2019 To October 2019   | <br><b>DAI</b><br>Shaping a more livable world.                                                                               |
| 39. | The goat entrepreneurship model to increase the income by 250% of 80 households                                                 | Badin District                               | December 2018 To December 2019 |   <b>USAID</b><br>FROM THE AMERICAN PEOPLE |
| 40. | Baseline Study for Play for the Advancement of Quality Education (PAQE) II                                                      | Umerkot District                             | March 2018 to April 2018       | <b>RIGHTTOPLAY</b><br>WHEN CHILDREN PLAY, THE WORLD WINS.                                                                                                                                                        |
| 41. | Whole Family Extension Approach through AVCCR University of Animal Sciences Lahore                                              | Umerkot, Khairpur & Dadu                     | November 2017 to December 2020 | <br>University of Animal Sciences Lahore                                                                                    |
| 42. | Costed Implementation Plan (CIP) with Population Welfare Department, Govt. of Sindh                                             | Sukkur                                       | October 2017 to December 2020  | <br>Population Welfare Department, Govt. of Sindh                                                                           |
| 43. | ILMPOSSIBLE-Take a child to School (TACS)                                                                                       | District of Badin, Naushehro Feroze and Dadu | January 2020 to May 2021       | <br><b>BRITISH COUNCIL</b>                                                                                                  |
| 44. | Prime Minister Health Program                                                                                                   | Jacobabad District                           | September 2017 to June 2018    | <br><b>STATE LIFE</b><br>STRONGER TOGETHER                                                                                  |
| 45. | Business Case Study on Spate Irrigated Crops in Sindh, Punjab and Balochistan with the support of Netherlands Enterprise Agency | Various districts of Sindh, Punjab           | October 2017                   | <br>Netherlands Enterprise Agency                                                                                           |











| No  | Project                                                                                                                                                    | Location                                                                                                                                    | Start - End Date                      | Source/Funding                                                                                                                                                         |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|     |                                                                                                                                                            | and Balochistan                                                                                                                             |                                       |                                                                                                                                                                        |
| 46. | Schools Improvement Plan in Government Schools with Refurbishment and Accessories Provision                                                                | Dadu District                                                                                                                               | June 2017 to March 2018               | <br>Community Development Program, Government of Sindh                              |
| 47. | Prime Minister Health Program                                                                                                                              | Hyderabad District                                                                                                                          | May 2017 to April 2018                | <br><b>STATE LIFE</b><br><small>LITIGIOUS SUPPORTED BY HEALTH</small>               |
| 48. | Adolescent and Adult Learning and Training Program of Foundation                                                                                           | Dadu District                                                                                                                               | July 2017 To December 2021            | <br><small>Sindh Education Foundation</small><br><small>Government of Sindh</small> |
| 49. | Partners in Non – Formal Education in Sindh – II                                                                                                           | Dadu District                                                                                                                               | April, 2017 to January, 2018          | <br><b>CHEMONICS</b>                                                               |
| 50. | Assessment of animal population, milk availability and milk marketing in villages situated around the Milk Producers Group                                 | Sukkur<br>Umerkot<br>Larkana<br>Khairpur<br>Naushahro<br>Feroz<br>Tharparkar<br>Mirpurkhas<br>Thatta<br>Hyderabad<br>Shaheed<br>Benazirabad | September, 2016 to June, 2017         | <br><b>PLAN</b><br><small>INTERNATIONAL</small>                                   |
| 51. | Primary Research on status and Barriers to Immunization in Urban Slums of Karachi and Hyderabad Sindh                                                      | Karachi<br>Hyderabad                                                                                                                        | 26 October, 2016 to 30 December, 2016 | <br><b>CHIP</b><br><small>VALUE INVESTMENT</small>                                |
| 52. | The Participatory Irrigation Management (PIM) System for Water Governance to Ensure Water Availability at Tail End of Faiz Gunj Canal in Khairpur District | Khairpur District of Sindh Province                                                                                                         | August 2016 to September 2017         | <br><b>USAID</b><br><small>FROM THE AMERICAN PEOPLE</small>                       |
| 53. | Construction of 235 Low Cost Housing Units in District Umerkot                                                                                             | Umerkot District                                                                                                                            | June 2016 to December 2019            | <br><b>BHC</b><br><small>Benazir Housing Cell</small>                             |
| 54. | Construction of 236 Low-Cost Housing Units in District Tharparkar                                                                                          | Tharparkar, District                                                                                                                        | June 2016 to December 2019            | <br><b>BHC</b><br><small>Benazir Housing Cell</small>                             |














| No  | Project                                                                                                                                                               | Location                                  | Start - End Date                                | Source/Funding                                                                        |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------------|---------------------------------------------------------------------------------------|
| 55. | Training on Surveying and Designing of Watercourses                                                                                                                   | Sindh Province                            | February, 2012 to February, 2012                |    |
| 56. | One Day Event on Climate Resilient Agriculture                                                                                                                        | District Badin UC Seerani                 | July, 2013 to August, 2013                      |    |
| 57. | Agriculture and Commercial Vegetable Training – Sustainable Initiatives Towards Resilience and Transformation (SIRAT)                                                 | District Thatta                           | November, 2014 to December, 2014                |    |
| 58. | Disaster Preparedness, First Aid and Early Warning System Training for Islamic Relief's Sustainable Initiatives Towards Resilience and Transformation (SIRAT) Project | District Sujawal                          | April, 2015 to May, 2015                        |    |
| 59. | Value Addition trainings Sustainable Initiatives Towards Resilience and Transformation (SIRAT)                                                                        | District Sujawal                          | April, 2015 to April, 2015                      |    |
| 60. | Theater Performance for Promoting Peace Building Among Religious and Community Leaders                                                                                | Karachi                                   | June 2016                                       |    |
| 61. | Business Association Formation and Training (Master Trainer of BMST) Sustainable Initiatives towards Resilience & Transformation (SIRAT)                              | District Thatta Sindh                     | March 2016                                      |  |
| 62. | International Women Day Celebration                                                                                                                                   | District Badin of Sindh Province          | March 2016                                      |  |
| 63. | Partners in Non – Formal Education in Sindh                                                                                                                           | District Dadu                             | 1st January, 2016 to 30th Extendable to 2 years |  |
| 64. | Enhance Women's Economic Empowerment                                                                                                                                  | UC Sakhi Hassan, North Nazimabad, Karachi | 1st December, 2015 to 28th February, 2017       |  |
| 65. | Women Financial Services through Microcredit among Women for Social and Economic Uplifting                                                                            | Hyderabad                                 | January 2016 to December 2017                   |  |
| 66. | ILMPOSSIBLE- Take a Child to School (TACs)                                                                                                                            | District Dadu Sindh                       | 1st January, 2016 to 31st December, 2016        |  |



| No  | Project                                                                                                                   | Location                                                                         | Start - End Date                         | Source/Funding                                                                                                                      |
|-----|---------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|
| 67. | ILMPOSSIBLE- Take a Child to School (TACs)                                                                                | District Naushehro Feroze Sindh                                                  | 1st January, 2016 to 31st December, 2016 |  BRITISH COUNCIL                                 |
| 68. | Conduct/Perform Street Theatres on WASH in Badin & Thatta Districts of Sindh Province                                     | District Badin and Thatta                                                        | 30th June, 2015 to 31st March, 2016      |  NRSP<br>NATIONAL RURAL SUPPORT PROGRAMME        |
| 69. | “Transforming Children from Passive Recipients to Active Participants through Interactive Learning and Reading Practices” | District Dadu Sindh Province                                                     | 1st July, 2015 to 31st December, 2016    |  USAID<br>FROM THE AMERICAN PEOPLE               |
| 70. | Take a Child to School (TACS)                                                                                             | Badin District of Sindh Province                                                 | January, 2015 to January, 2017           |  BRITISH COUNCIL                                 |
| 71. | Construction of 200 Low Cost Housing Units (Chowraa) at District Tharparkar                                               | Tharparkar District of Sindh Province                                            | January, 2015 to December, 2015          |  BHC<br>Benazir Housing Cell                     |
| 72. | Community Mobilization for Punjab Saaf Pani Saath Project                                                                 | Bahawalpur, Bahawalnagar, Rahimyar Khan and Lodhran Districts of Punjab Province | January, 2015 to January 2018            |  Punjab Saaf Pani Company, Government of Punjab |
| 73. | Sustainable Initiatives towards Resilience & Transformation (SIRAT) Trainings                                             | Thatta District of Sindh Province                                                | Nov, 2014 to Feb, 2015                   |  ISLAMIC RELIEF                                |
| 74. | Benazir Bhutto Shaheed Youth Development Program (BBSYDP) Training in CIT & Beautician                                    | Hyderabad District of Sindh Province                                             | Oct, 2014 to Sep 2015                    |  BBSYDP                                        |
| 75. | One Room Shelter (ORS) Program                                                                                            | Shikarpur District of Sindh Province                                             | June, 2014 to March, 2015                |  IOM • OIM                                     |
| 76. | Construction of 175 Low Cost Housing Units at District Tando Muhammad Khan Sindh                                          | Tando Muhammad Khan District of Sindh Province                                   | May 2014 to May, 2015                    |  BHC                                           |
| 77. | Promoting Learning Resource Material for Quality Education in Primary Schools of Sindh                                    | Sindh Province of Pakistan                                                       | April 2014 to June 2015                  |  UKaid<br>from the British people              |

| No  | Project                                                                                                                                                                                                            | Location                                    | Start - End Date                                                | Source/Funding                                                                                                                           |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|
| 78. | One Room Shelter (ORS) Program                                                                                                                                                                                     | Qambar Shahdadt District of Sindh Province  | October, 2013 to November, 2014                                 | <br>IOM • OIM                                         |
| 79. | Village Development Through Water & Sanitation to Reduce Health Hazards in Umerkot District                                                                                                                        | District Umerkot of Sindh Province          | January, 2014 to December 2014                                  |  Community Development Project, Government of Sindh   |
| 80. | E-Clinic                                                                                                                                                                                                           | Tharparkar                                  | 1 <sup>st</sup> December 2012 to 31 <sup>st</sup> November 2013 | <br>ASK Development                                   |
| 81. | International Women Day Celebration                                                                                                                                                                                | District Badin of Sindh Province            | March 2013                                                      | <br>act:onaid                                         |
| 82. | (Ilm Ideas) Teaching Mathematics & English Through Interactive and Participatory Games to Enhance learning Achievements of Girl and Boy Students in Government and Private Primary Schools of Badin District Sindh | Badin District of Sindh Province            | 1 <sup>st</sup> February, 2013 to 30 <sup>th</sup> April, 2014  | <br>UKaid<br>from the British people                 |
| 83. | Gender Based Violence, 16 days activism Rally                                                                                                                                                                      | Matli, Badin, Mithi                         | December 2012 to December 2012                                  | <br>Aurat Foundation                                |
| 84. | One Room Shelter (ORS) Program                                                                                                                                                                                     | Badin District of Sindh Province            | October 2012 to March 2013                                      | <br>IOM • OIM                                       |
| 85. | Mapping of Availability of Resources and Women Groups / Organizations, Cooperative Societies                                                                                                                       | All 23 Districts of Sindh Province Pakistan | June to October 2012                                            |  Community Development Project, Government of Sindh |
| 86. | To Provide Roofing Material to the Flood Affectees Phase - II                                                                                                                                                      | Tando Allahyar District of Sindh Province   | October, 2012 to December, 2012                                 | <br>OPP-OCT                                         |
| 87. | Supporting Women's Computerized National Identity Card (CNIC) Registration in Selected Tharparkar District of Sindh Province of Sindh                                                                              | Tharparkar District Of Sindh Province       | August 2012 to September 30, 2013                               | <br>Aurat Foundation                                |

| No  | Project                                                                                                                                                                                                                                                                                                                                          | Location                                                                         | Start - End Date            | Source/Funding                                                                                                                                                                                                 |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|-----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 88. | “Monitoring/Supervision of Supplementing the Federal Program of Non-Formal Basic Education in Sindh through RSPs and Civil Society Organizations Opening of 400 Centers in all 23 Districts of Province of Sindh and Enhancing Girls Enrolment through Re-opening of 400 Closed Schools through Rural Support Program in 11 Districts of Sindh”. | 23 Districts Of Sindh Province                                                   | February, 2012 to June 2012 | <br>Literacy & Non-Formal Basic Education, Education & Literacy Department, Government of Sindh Karachi.                    |
| 89. | Village Development Through Water & Sanitation to Reduce Health Hazards in Badin District                                                                                                                                                                                                                                                        | District Badin of Sindh Province                                                 | April 2011 to April 2012    | <br>Community Development Project, Government of Sindh                                                                      |
| 90. | Up-Scaling Rural Sanitation through PATS Approach, Critical Early Recovery in District Sanghar Sindh Approach                                                                                                                                                                                                                                    | District Sanghar of Sindh Province                                               | March 2012 to November      | <br><br>SAFWCO                           |
| 91. | Supporting 4 Months campaign on Gender - Based Violence                                                                                                                                                                                                                                                                                          | Mirpurkhas, Matiari, Sanghar, Umerkot and Tharparkar Districts of Sindh Province | Dec 2011 – May 2012         | <br>Aurat Foundation                                                                                                      |
| 92. | Organization of International Women Day                                                                                                                                                                                                                                                                                                          | District Tando Allahyar of Sindh Province                                        | March 2012                  |                                                                                                                           |
| 93. | Organization of International Women Day                                                                                                                                                                                                                                                                                                          | District Badin of Sindh Province                                                 | March 2012                  | <br>Pakistan Fisher Folk Forum                                                                                            |
| 94. | Specialized in depth Training on Community Mobilization and Other Social Aspects                                                                                                                                                                                                                                                                 | Hyderabad District of Sindh Province                                             | 1-15 Feb 2012               | <br><br>Government of Sindh & SAFWCO |
| 95. | Refresher Training on Social Mobilization / Agriculture Engineering aspects i.e. Surveying and Designing of Water Courses etc.                                                                                                                                                                                                                   | Hyderabad District of Sindh Province                                             | 18-28 Feb 2012              | <br><br>Government of Sindh & SAFWCO |

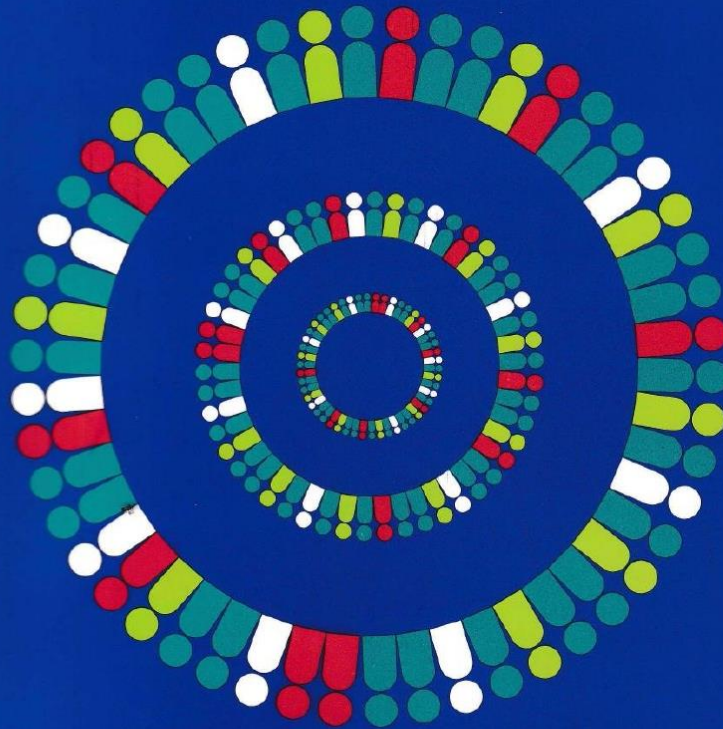
| No   | Project                                                                        | Location                                   | Start - End Date     | Source/Funding                                                                                                                                                                                          |
|------|--------------------------------------------------------------------------------|--------------------------------------------|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 96.  | Training on Surveying and Designing of Water Courses                           | Hyderabad District of Sindh Province       | 1-15 March 2012      |  <br>Government of Sindh & SAFWCO |
| 97.  | To Provide Roofing Material to the Flood Affectees                             | Tando Allahyar                             | Feb 2012             |                                                                                                                      |
| 98.  | Health and Hygiene Promotion (Awareness and Free Distribution of 46,000 Soaps) | Tando Muhammad Khan, Tando Allahyar, Badin | Dec 2011- March 2012 |                                                                                                                      |
| 99.  | Establishment of 2 ARIs                                                        | Tando Muhammad Khan & Badin                | Dec 2011- Feb 2012   |                                                                                                                      |
| 100. | Establish Diarrhea Treatment Center (DTC)                                      | DHQ Tando Allahyar of Sindh Province       | Oct - Nov 2011       |                                                                                                                      |
| 101. | Health and Hygiene Promotion (Awareness and Free Distribution of 15,000 Soaps) | Tando Allahyar District of Sindh Province  | Nov 2011             |                                                                                                                    |
| 102. | Establishment of Ten (10) Temporary Learning Centers (TLCs) Phase - II         | Tando Allahyar                             | Jan – March 2012     |                               |
| 103. | Establishment of Ten (10) Temporary Learning centers (TLCs) Phase – I          | Tando Allahyar                             | Sep – Dec 2011       |                               |



## MDF Audit Report 2022-2023

**UHY** Hassan Naeem & Co.  
Chartered Accountants

MANAGEMENT AND DEVELOPMENT  
FOUNDATION  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023





## INDEPENDENT AUDITOR'S REPORT

To the Management Committee of MANAGEMENT AND DEVELOPMENT  
FOUNDATION (MDF)

### Report on the Audit of the Financial Statements

#### Opinion

We have audited the annexed financial statement of MANAGEMENT AND DEVELOPMENT FOUNDATION (MDF) (the "FOUNDATION"), which comprises the balance sheet as at June 30, 2023 income and expenditure account, the statement of changes in accumulated fund, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the balance sheet, income and expenditure account, the statement of changes in accumulated and statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan, in the manner so required and respectively give a true and fair view of the state of the Foundation's affairs as at June 30, 2023 and of the surplus for the year then ended, the changes in accumulated and its cash flows for the year then ended.

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of Management and Management Committee for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and for such internal control as management determines is necessary to enables the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operation, or has no realistic alternative but to do so.

Management Committee are responsible for overseeing the Foundation's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Other Matter

The financial statements of MANAGEMENT AND DEVELOPMENT FOUNDATION (MDF) for the year ended June 30, 2022, were audited by another auditor who expressed an Unmodified Opinion on those statements on November 29, 2022.

The engagement partner on the audit resulting in this independent auditor's report is **Arslan Ahmed**.

*UHY Hassan Naeem & Co.*

KARACHI  
DATE: 12 December 2023  
UDIN: AR202310311HInR9JY76

**MANAGEMENT AND DEVELOPMENT FOUNDATION (MDF)**  
**STATEMENT OF FINANCIAL POSITION**  
**AS AT 30 JUNE 2023**

|                               | Note | 30 June 2023<br>Rupees | 30 June 2022<br>Rupees |
|-------------------------------|------|------------------------|------------------------|
| <b>Non-Current Assets</b>     |      |                        |                        |
| Fixed Assets -Tangible        | 4    | 3,409,457              | 3,891,668              |
| <b>Current Assets</b>         |      |                        |                        |
| Fund Receivable               | 5    | 50,229,382             | 53,418,699             |
| Other Receivable              | 6    | 7,931,360              | 13,579,859             |
| Cash and Bank Balance         | 7    | 25,259,146             | 77,279,966             |
|                               |      | 83,419,888             | 144,278,524            |
| <b>TOTAL ASSETS</b>           |      | <b>86,829,345</b>      | <b>148,170,192</b>     |
| <b>REPRESENTED BY:</b>        |      |                        |                        |
| <b>Current Liabilities</b>    |      |                        |                        |
| Accrued and Other Liabilities | 8    | 21,802,293             | 96,323,294             |
| <b>Funds</b>                  |      |                        |                        |
| General Funds                 |      | 7,082,372              | 6,273,895              |
| Restricted Funds              |      | 57,944,680             | 45,573,003             |
|                               |      | 65,027,052             | 51,846,898             |
|                               |      | <b>86,829,345</b>      | <b>148,170,192</b>     |

The annexed notes form an integral part of these financial statements.

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 Finance Secretary

*Handwritten signature*  
 President

MANAGEMENT AND DEVELOPMENT FOUNDATION (MDF)  
STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR 30 JUNE, 2023

|                                         |       | 30 June 2023 | 30 June 2022 |
|-----------------------------------------|-------|--------------|--------------|
|                                         | Notes | RUPEES       | RUPEES       |
| <b>FUND</b>                             |       |              |              |
| Funds Utilized                          |       | 148,797,092  | 219,922,151  |
|                                         |       | 148,797,092  | 219,922,151  |
| <b>EXPENSES</b>                         |       |              |              |
| Projects                                | 9     | 145,182,214  | 216,886,080  |
| Operating Costs                         | 9     | 3,614,878    | 3,036,071    |
|                                         |       | 148,797,092  | 219,922,151  |
| <b>SURPLUS / (DEFICIT) FOR THE YEAR</b> |       | -            | -            |

The annexed notes form an integral part of these financial statements.

WJ

  
Finance Secretary

  
President

MANAGEMENT AND DEVELOPMENT FOUNDATION (MDF)  
 STATEMENT OF CHANGES IN FUNDS  
 AS AT 30 JUNE 2023

| Opening Funds<br>July 01, 2022 | Receipt Funds Form<br>Donor | Bank Profit/<br>Contribution<br>Receipt | Management<br>Support Cost | Total<br>Available<br>Funds | Fund<br>Utilized<br>During the<br>Year | Project<br>Closing | Closing Fund<br>June 30, 2023 |
|--------------------------------|-----------------------------|-----------------------------------------|----------------------------|-----------------------------|----------------------------------------|--------------------|-------------------------------|
|--------------------------------|-----------------------------|-----------------------------------------|----------------------------|-----------------------------|----------------------------------------|--------------------|-------------------------------|

RUPEES

**RESTRICTED FUND**

|                                               |             |            |         |             |             |           |   |             |
|-----------------------------------------------|-------------|------------|---------|-------------|-------------|-----------|---|-------------|
| AAP WASH- Hyderabad                           | (1,956,046) | 16,702,000 | 231,991 | -           | 14,977,945  | 8,406,304 | - | 6,571,641   |
| AAP WASH - Jamshoro                           | (1,954,855) | 10,766,700 | -       | -           | 8,811,845   | 8,546,513 | - | 265,332     |
| AAP WASH - Tandoullayar                       | (1,462,976) | 21,533,403 | -       | -           | 20,070,427  | 8,299,549 | - | 11,770,878  |
| ALNS-NRSP (TMK,TAY, Mutari,Sujawal)           | 4,777,746   | -          | -       | -           | 4,777,746   | 544,460   | - | 4,233,286   |
| APP- Health Project -Year II                  | 108,730     | 202,560    | -       | -           | 311,290     | 41,705    | - | 269,585     |
| SPO Youth Project                             | 210,566     | 14,443     | 163,849 | -           | 388,858     | 210,875   | - | 177,983     |
| Women Bill Project-Oxfam GB                   | -           | -          | -       | -           | -           | -         | - | -           |
| SP Project Phase-I -Oxfam GB                  | 67,690      | -          | -       | -           | 67,690      | -         | - | 67,690      |
| Women Leadership-Oxfam GB & EU - I            | 154,745     | -          | -       | -           | 154,745     | 36,953    | - | 117,792     |
| Women Leadership-Oxfam GB & EU - II           | 44,557      | 7,301,946  | 168,830 | -           | 7,515,333   | 7,652,823 | - | (137,490)   |
| APP- Health Project -Year-I                   | (307,715)   | -          | -       | -           | (307,715)   | 105,443   | - | (413,158)   |
| Social Mobilization ODF (AAP-KHP)             | 5,031,242   | -          | -       | (3,967)     | 5,027,275   | 23,179    | - | 5,004,096   |
| Social Mobilization ODF (AAP-NF)              | 4,672,246   | -          | -       | 23,367      | 4,695,613   | 23,179    | - | 4,672,434   |
| Social Mobilization ODF (SSS-TMK)             | 564,836     | -          | -       | -           | 564,836     | 23,504    | - | 541,332     |
| Social Mobilization ODF (SSS-JCD)             | 2,058,121   | -          | -       | -           | 2,058,121   | 23,179    | - | 2,034,942   |
| Social Mobilization ODF (SSS-Dadu)            | (1,651,471) | -          | -       | -           | (1,651,471) | 23,179    | - | (1,674,650) |
| Community Development Program-CDP Dadu        | 49,841      | -          | -       | -           | 49,841      | 18,296    | - | 31,545      |
| Sindh Reading Program Phase-II Dadu           | 361,953     | -          | -       | -           | 361,953     | -         | - | 361,953     |
| TACS-British Council Badin, Dadu & N.Feroz    | 3,571,776   | -          | -       | -           | 3,571,776   | 4,809     | - | 3,566,967   |
| Children Global Network Badin, Dadu & N.Feroz | 261,690     | -          | -       | -           | 261,690     | -         | - | 261,690     |
| EWEE -Aurat Foundation Karachi                | 457,087     | -          | -       | -           | 457,087     | 70,637    | - | 386,450     |
| Sindh Reading Program Dadu                    | (165,822)   | -          | -       | -           | (165,822)   | -         | - | (165,822)   |
| Goat Entrepreneurship Model - AFGP BADIN      | (44,091)    | -          | -       | -           | (44,091)    | 5,684     | - | (49,775)    |
| AALTP- SEF Dadu                               | (57,071)    | 6,103,500  | 144,869 | (1,200,000) | 4,991,298   | 4,202,853 | - | 788,445     |
| Theater Project- DAI                          | (34,139)    | -          | 760     | -           | (33,379)    | -         | - | (33,379)    |
| USAID SGAPP Dadu                              | 834,388     | -          | -       | -           | 834,388     | 96,455    | - | 737,933     |



MANAGEMENT AND DEVELOPMENT FOUNDATION (MDF)  
 STATEMENT OF CHANGES IN FUNDS  
 AS AT 30 JUNE 2023

| Opening Funds<br>July 01, 2022 | Receipt Funds Form<br>Donor | Bank Profit/<br>Contribution<br>Receipt | Management<br>Support Cost | Total<br>Available<br>Funds | Fund<br>Utilized<br>During the<br>Year | Project<br>Closing | Closing Fund<br>June 30, 2023 |
|--------------------------------|-----------------------------|-----------------------------------------|----------------------------|-----------------------------|----------------------------------------|--------------------|-------------------------------|
|--------------------------------|-----------------------------|-----------------------------------------|----------------------------|-----------------------------|----------------------------------------|--------------------|-------------------------------|

RUPEES

**RESTRICTED FUND**

|                                                    |                   |                    |                  |                    |                    |                    |          |                   |
|----------------------------------------------------|-------------------|--------------------|------------------|--------------------|--------------------|--------------------|----------|-------------------|
| Blanket Supplementary Feeding Program (BSFP)       | -                 | 1,756,651          | -                | (94,460)           | 1,662,191          | 1,629,229          | -        | 32,962            |
| Early Recovery and Response Project - Oxfam GB     | -                 | 19,897,650         | 674,730          | -                  | 20,572,380         | 18,948,271         | -        | 1,624,109         |
| APP- Health Project - Year III                     | -                 | 38,400,491         | 366,719          | (385,020)          | 38,382,190         | 37,888,315         | -        | 493,875           |
| Micro Finance                                      | (704,369)         | -                  | -                | -                  | (704,369)          | -                  | -        | (704,369)         |
| Inclusion of transgender community in Flood Relief | -                 | 843,000            | -                | -                  | 843,000            | 288,699            | -        | 554,301           |
| State life Insurance Corporation -Health Card      | 3,074,901         | -                  | -                | -                  | 3,074,901          | 55,600             | -        | 3,019,301         |
| Funds from PPHI                                    | 3,058,806         | 386,459            | -                | -                  | 3,445,265          | 151,678            | -        | 3,293,587         |
| Funds from IBC-Empower Project                     | 1,328,618         | -                  | -                | -                  | 1,328,618          | 216,085            | -        | 1,112,533         |
| Low Cost Housing Units (SBBHC-GoS)                 | 23,222,019        | 33,553,420         | -                | -                  | 56,775,439         | 47,644,758         | -        | 9,130,681         |
| <b>TOTAL RESTRICTED FUND</b>                       | <b>45,573,003</b> | <b>157,462,223</b> | <b>1,751,748</b> | <b>(1,660,080)</b> | <b>203,126,894</b> | <b>145,182,214</b> | <b>-</b> | <b>57,944,680</b> |
| <b>GENERAL FUND</b>                                | <b>6,273,895</b>  | <b>-</b>           | <b>2,743,875</b> | <b>1,679,480</b>   | <b>10,697,250</b>  | <b>3,614,878</b>   | <b>-</b> | <b>7,082,372</b>  |
| <b>TOTAL FUND</b>                                  | <b>51,846,898</b> | <b>157,462,223</b> | <b>4,495,623</b> | <b>19,400</b>      | <b>213,824,144</b> | <b>148,797,092</b> | <b>-</b> | <b>65,027,052</b> |

The annexed notes form an integral part of these financial statements.

WY

  
 Finance Secretary

  
 President

**MANAGEMENT AND DEVELOPMENT FOUNDATION (MDF)**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

| Note                                                              | 30 June 2023<br>Rupees | 30 June 2022<br>Rupees |
|-------------------------------------------------------------------|------------------------|------------------------|
| <b>Cash Flow From Operating Activities</b>                        |                        |                        |
| Surplus/(Deficit) during the year                                 | -                      | -                      |
| <b>Adjustments for:</b>                                           |                        |                        |
| Depreciation                                                      | 886,411                | 592,839                |
|                                                                   | 886,411                | 592,839                |
| <b>(Increase) / Decrease in Current Assets</b>                    |                        |                        |
| Fund Receivable                                                   | 3,189,317              | (7,332,349)            |
| Other Receivable                                                  | 5,648,499              | (1,291,325)            |
| <b>Increase / (Decrease) in Current Liabilities</b>               |                        |                        |
| Accrued and Other Liabilities                                     | (74,521,001)           | 44,489,174             |
|                                                                   | (65,683,185)           | 35,865,500             |
| <b>Net Cash Flows from Operating Activities</b>                   | <b>(64,796,774)</b>    | <b>36,458,339</b>      |
| <b>Cash Flows from Investing Activities</b>                       |                        |                        |
| Fixed Capital Expenditure                                         | (404,200)              | (722,950)              |
| <b>Net Cash Flows from Investing Activities</b>                   | <b>(404,200)</b>       | <b>(722,950)</b>       |
| <b>Cash Financing Activities</b>                                  |                        |                        |
| Changes in Accumulated Fund                                       | 13,180,154             | 14,954,413             |
| <b>Net cash flows from Financing activities</b>                   | <b>13,180,154</b>      | <b>14,954,413</b>      |
| <b>Net (decrease)/(increase) in cash and cash equivalents</b>     | <b>(52,020,820)</b>    | <b>50,689,802</b>      |
| <b>Net cash and cash equivalents at the beginning of the year</b> | <b>77,279,966</b>      | <b>26,590,164</b>      |
| <b>Cash and Cash Equivalents at the End of the Year</b>           | <b>25,259,146</b>      | <b>77,279,966</b>      |

The annexed notes form an integral part of these financial statements.

uly

  
Finance Secretary

  
President

**MANAGEMENT AND DEVELOPMENT FOUNDATION (MDF)**  
**NOTES TO THE FINANCIAL STATEMENT**  
**FOR THE YEAR ENDED JUNE 30, 2023**

**1 STATUS AND NATURE OF BUSINESS**

The Management and Development Foundation (MDF) was established on 21 September 2010 and registered under the Societies Registration Act, 1860. It is established as non-profit organization. The basic purpose of the foundation is to improve the overall condition of health, education and living standard of people of rural areas.

**These financial statements incorporate the financial information included in the financial statements of MDF (Head Office) and the following projects:**

Women and Marginalised groups, NRM and Peace Building: Unlocking the Potential SP Phase-II (Oxfam)  
Women Leadership In Public Life in Sindh at District Sukkar & Sanghar (Oxfam GB & EU) Phase-I  
Women Leadership In Public Life in Sindh at District Sukkar & Sanghar (Oxfam GB & EU) Phase-II  
Mainstreaming Women in Water Governance Project-Building on the Success of Strategic Partnership  
Engaging Youth Through Innovative Development Approaches to Address Gender & Social Inequalities  
Female Adult Literacy & Numeracy Skills (ALNS) Program under NRSP-SUCCESS  
Service Delivery in the un covered Areas of District Hyderabad Year-I, II & III (AAP-HEALTH)  
Social Mobilization to achieve the ODF Villages in District Hyderabad -Rural (AAP-WASH-HYD)  
Social Mobilization to achieve the ODF Villages in District Jamshoro (AAP-WASH-JAMSHORO)  
Social Mobilization to achieve the ODF Villages in District Jamshoro (AAP-WASH-TAY)  
Social Mobilization to achieve the ODF Villages in District Khairpur Mirs (AAP-WASH-KHP)  
Social Mobilization to achieve the ODF Villages in District Nau Shaharo Feroze (AAP-WASH-NSF)  
Social Mobilization to achieve the ODF Villages in District Tando Muhammad Khan (SSS-TMK)  
Social Mobilization to achieve the ODF Villages in District Jacobabad (SSS-JCD)  
Social Mobilization to achieve the ODF Villages in District Dadu (SSS-Dadu)  
Community Development Program & Planning & Development Department GoS (CDP-Dadu)  
Sindh Reading Program-Non Formal Education in District Dadu (SRP Phase-I & II)  
Take A Child to School in District Dadu ,Badin & Nau Shaharo Feroze by BC ( TACS-I & II)  
Children Global Fund (CGN) in District Dadu Badin & Nau Shaharo Feroze (CGN)  
Enhance Women Economic Empowerment Funded By Aurat Foundation(EWEE-Aurat Foudation)  
The Goat Entrepreneurship Model to Increase the income by 250% of 80 Household (AFGP-TDEA)  
Adolescent and Adult Learning and Training Program -Sindh Education Foundation (AALTP-SEF)  
Theater for Promotion of Peace and Coexistence- Funded By DAI (Theater Project- DAI)  
Transforming Children from Passive Recipients to Active Participants through Learning -(USAID-Dadu)  
Sehat Sahulat Project (Health Card) by State Life Insurance Corporation of Pakistan  
Shaheed Benazir Bhutto Housing Cell (SBBHC) Construction of Low Cost Husing Unit by GoS  
Micro Finance Funded by OCT,OPP & Peoples Primary Health Care Initiative (PPHI)  
Inclusion of transgender community in Flood Relief and Response-Peace & Justice Network (PJN)  
Blanket Supplementary Feeding Programme (BSFP)-WFP  
Early Recovery and Response Project in District Dadun Sindh-Oxfam GB

**2 STATEMENT OF COMPLIANCE**

**2.1 Accounting Convention**

These financial statements have been prepared under the historical cost convention and accrual basis of accounting except as otherwise disclosed in the accounting policies below.



## 2.2 Basis Of Preparation

These financial statements have been prepared in accordance with the requirements of the "Guideline For Accounting and Financial Reporting By Non-Government Organizations (NGOs)/Non-Profit Organizations (NPOs)" issued by the Institute of Chartered Accountants of Pakistan (ICAP).

## 2.3 Significant Accounting Estimates And Judgments

The preparation of financial statements in conformity with the Accounting and Financial Reporting Standards as applicable in Pakistan requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised.

Significant areas requiring the use of management estimates in these financial statements relate to the useful life of depreciable assets. However, assumptions and judgments made by management in the application of accounting policies that have significant effect on the financial statements are not expected to result in material adjustment to the carrying amounts of assets and liabilities in the next year.

## 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### 3.1 Income and Expenditure Recognition

Income is recognized to the extent that it is probable that the future economic benefits will flow to the organization and can be measured reliably.

Expenditures are recognized at the time of their occurrence

### 3.2 Fixed Assets

Operating fixed assets are stated at cost less accumulated depreciation. Depreciation is provided on a diminishing balance method at the rate mentioned in the relevant note. Depreciation on depreciable assets is commenced from the month the asset is available for use up to the date when the asset is disposed off.

Maintenance and repairs are charged to profit and loss account as and when incurred. Major renewals and improvements are capitalized and the assets so replaced, if any, are written off.

### 3.3 Impairment of Assets

The carrying amount of the Organization's assets are reviewed at each balance sheet date to identify circumstances indicating concurrence of impairment loss or reversal of previous impairment losses. If any such indications exist, the recoverable amounts of such assets are estimated and impairment losses or reversal of impairment losses are recognized in the profit and loss account. Reversal of impairment loss is restricted to the original cost of the asset.

*[Handwritten signatures]*



#### 3.4 Fund receivables

Fund receivable are carried at agreed amount on the basis of real activities.

#### 3.5 Cash and Cash Equivalents

Cash and cash equivalents are carried in the balance sheet at cost. For the purpose of cash flow statement, cash and cash equivalents include cash in hand and with banks.

#### 3.6 Taxation

MDF is a not for profit organisation, therefore its total income is subject to one hundred percent credit of the total tax payable under section 100C of the Income Tax Ordinance, 2001.

#### 3.7 Other Payable

Liabilities for other payables are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received.

#### 3.8 Offsetting

Financial assets and liabilities are offset and the net amount is reported in the balance sheet, if the Society has a legally enforceable right to setoff the recognised amounts and the Society intends to settle either on a net basis or realise the asset and settle the liability simultaneously.

*[Handwritten signature]*

#### 4 Fixed Assets - Tangible

| Description                    | Cost                |                      |                     | Rate | Accumulated Depreciation |                     |                     | Written down value |
|--------------------------------|---------------------|----------------------|---------------------|------|--------------------------|---------------------|---------------------|--------------------|
|                                | As at July 01, 2022 | Addition/ (deletion) | As at June 30, 2023 |      | As at July 01, 2022      | Charge for the year | As at June 30, 2023 |                    |
| Equipment                      | 1,990,405           | 28,400               | 2,018,805           | 15%  | 1,256,382                | 112,590             | 1,368,972           | 649,833            |
| Furniture, fixtures & fittings | 4,036,224           | 158,000              | 4,194,224           | 15%  | 2,373,787                | 257,267             | 2,631,054           | 1,563,170          |
| Computers and peripherals      | 3,937,165           | 217,800              | 4,154,965           | 33%  | 2,441,957                | 516,554             | 2,958,511           | 1,196,454          |
| <b>Total</b>                   | <b>9,963,794</b>    | <b>404,200</b>       | <b>10,367,994</b>   |      | <b>6,072,126</b>         | <b>886,411</b>      | <b>6,958,537</b>    | <b>3,409,457</b>   |
| 2022                           | 9,240,844           | 722,950              | 9,963,794           |      | 5,479,287                | 592,839             | 6,072,126           | 3,891,668          |

#### 5 Fund Receivable

|                                                       | 30-Jun-23<br>Rupees | 30-Jun-22<br>Rupees |
|-------------------------------------------------------|---------------------|---------------------|
| From Government of Sindh (AAP Project)                | -                   | 11,066,450          |
| From Government of Sindh (Saaf Satharo Sindh Project) | -                   | 9,156               |
| From SZABIST/MDZed Pvt Limited                        | 6,000,000           | -                   |
| From SBBHC GoS                                        | 18,662              | 18,662              |
| Accounts Receivable - Other Projects                  | 44,210,720          | 42,324,431          |
|                                                       | <b>50,229,382</b>   | <b>53,418,699</b>   |

#### 6 Other Receivable

|                                | 30-Jun-23<br>Rupees | 30-Jun-22<br>Rupees |
|--------------------------------|---------------------|---------------------|
| Others                         | 348,250             | 5,698,137           |
| Advance Tax                    | 554,000             | 554,000             |
| Advances and Security Deposits | 474,000             | 263,000             |
| Bid and Performance Securities | 6,555,110           | 7,064,722           |
|                                | <b>7,931,360</b>    | <b>13,579,859</b>   |

#### 7 Cash and Bank Balance

|              | 30-Jun-23<br>Rupees | 30-Jun-22<br>Rupees |
|--------------|---------------------|---------------------|
| Cash in Hand | -                   | -                   |
| Cash at Bank | 25,259,146          | 77,279,966          |
|              | <b>25,259,146</b>   | <b>77,279,966</b>   |

#### 8 Accrued and Other Liabilities

|                               | 30-Jun-23<br>Rupees | 30-Jun-22<br>Rupees |
|-------------------------------|---------------------|---------------------|
| Payable for BHC project       | -                   | -                   |
| Staff Salary Payable          | 758,849             | 17,498,141          |
| Other Staff Payable           | 164,131             | 1,282,801           |
| Accrued and Other Liabilities | 20,879,313          | 77,542,352          |
|                               | <b>21,802,293</b>   | <b>96,323,294</b>   |

## 9 Expenditure

Staff Salaries (Head Office & All Projects)  
 Travel Cost (Vehicle Rent & POL for Project Activities)  
 Communication, Internet, Postage & Courier  
 Office Rent and Utilities  
 Repair and Maintenance  
 Utilities Expenses  
 Bank Charges  
 Community Trainings and Workshops  
 Printing and Publication & IEC Material  
 Stationery, Office Supplies & Consumables  
 Staff & Teachers Capacity Building & Trainings  
 Consultancy Services Expenses  
 Depreciation Expenses  
 Management Support Cost  
 Audit Fees  
 Other Expenses  
 CHWs & Teachers Stipend/ Volunteers Cost/Honarium  
 Community Support through Hard/Soft Component  
 SBBHC Expenses  
 Health Card Statelife Project Expenses  
 PPHI Expenses (Repair of Health Facilities)  
 BC-Empower Project Expenses (Training Expenses)

| Social<br>Mobilization to<br>achieve the<br>ODF AAP-<br>WASH-HYD<br>Rupees | Social Mobiliz:<br>to achieve the<br>ODF AAP-<br>WASH-<br>JAMSHORO<br>Rupees | Social<br>Mobilization to<br>achieve the<br>ODF AAP-<br>WASH-TAY<br>Rupees | NRSP-ALNS<br>Project at<br>TAY,TMK,Mat<br>iari & Sujawal<br>Rupees | Service<br>Delivery in Un<br>Covered Areas-<br>AAP-Health<br>Hyd- Year-II<br>Rupees | Engaging Youth<br>Through<br>Innovative<br>Develop:<br>Approaches -<br>SPO-Oxfam GB<br>Rupees |
|----------------------------------------------------------------------------|------------------------------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| 3,664,807                                                                  | 3,219,930                                                                    | 2,998,527                                                                  | 305,000                                                            | 41,705                                                                              | 62,420                                                                                        |
| 3,420,000                                                                  | 3,924,000                                                                    | 3,930,320                                                                  | 8,000                                                              | -                                                                                   | 38,455                                                                                        |
| -                                                                          | 22,900                                                                       | 23,310                                                                     | -                                                                  | -                                                                                   | -                                                                                             |
| -                                                                          | 300,000                                                                      | 218,000                                                                    | -                                                                  | -                                                                                   | -                                                                                             |
| -                                                                          | -                                                                            | -                                                                          | -                                                                  | -                                                                                   | -                                                                                             |
| 61,780                                                                     | 55,000                                                                       | 14,541                                                                     | -                                                                  | -                                                                                   | -                                                                                             |
| 2,211                                                                      | 1                                                                            | -                                                                          | 168                                                                | -                                                                                   | -                                                                                             |
| -                                                                          | 31,495                                                                       | 22,500                                                                     | -                                                                  | -                                                                                   | -                                                                                             |
| -                                                                          | -                                                                            | -                                                                          | -                                                                  | -                                                                                   | -                                                                                             |
| 497,165                                                                    | 93,187                                                                       | 192,351                                                                    | -                                                                  | -                                                                                   | 110,000                                                                                       |
| 17,141                                                                     | -                                                                            | -                                                                          | 34,826                                                             | -                                                                                   | -                                                                                             |
| -                                                                          | -                                                                            | -                                                                          | -                                                                  | -                                                                                   | -                                                                                             |
| -                                                                          | -                                                                            | -                                                                          | 189,312                                                            | -                                                                                   | -                                                                                             |
| -                                                                          | -                                                                            | -                                                                          | -                                                                  | -                                                                                   | -                                                                                             |
| -                                                                          | -                                                                            | -                                                                          | -                                                                  | -                                                                                   | -                                                                                             |
| 28,200                                                                     | -                                                                            | -                                                                          | -                                                                  | -                                                                                   | -                                                                                             |
| 715,000                                                                    | 900,000                                                                      | 900,000                                                                    | -                                                                  | -                                                                                   | -                                                                                             |
| -                                                                          | -                                                                            | -                                                                          | 7,154                                                              | -                                                                                   | -                                                                                             |
| -                                                                          | -                                                                            | -                                                                          | -                                                                  | -                                                                                   | -                                                                                             |
| -                                                                          | -                                                                            | -                                                                          | -                                                                  | -                                                                                   | -                                                                                             |
| -                                                                          | -                                                                            | -                                                                          | -                                                                  | -                                                                                   | -                                                                                             |
| -                                                                          | -                                                                            | -                                                                          | -                                                                  | -                                                                                   | -                                                                                             |
| 8,406,304                                                                  | 8,546,513                                                                    | 8,299,549                                                                  | 544,460                                                            | 41,705                                                                              | 210,875                                                                                       |

## 9 Expenditure

Staff Salaries (Head Office & All Projects) \*  
Travel Cost (Vehicle Rent & POL for Project Activities)  
Communication, Internet, Postage & Courier  
Office Rent and Utilities  
Repair and Maintenance  
Utilities Expenses  
Bank Charges  
Community Trainings and Workshops  
Printing and Publication & IEC Material  
Stationery, Office Supplies & Consumables  
Staff & Teachers Capacity Building & Trainings  
Consultancy Services Expenses  
Depreciation Expenses  
Management Support Cost  
Audit Fees  
Other Expenses  
CHWs & Teachers Stipend/ Volunteers Cost/Honorarium  
Community Support through Hard/Soft Component  
SBBHC Expenses  
Health Card Statewide Project Expenses  
PPHI Expenses (Repair of Health Facilities)  
BC-Empower Project Expenses (Training Expenses)

| Women Leadership in Public Life in Sindh Oxfam GB & EU- I Rupees | Women Leadership in Public Life in Sindh Oxfam GB & EU- II Rupees | Service Delivery in Un Covered Areas- AAP-Health Hyd-Year-I Rupees | Social Mobilization to achieve the ODF AAP- WASH-KHP Rupees | Social Mobilization to achieve the ODF AAP- WASH-NSF Rupees | Social Mobilization to achieve the ODF SSS-TMK Rupees |
|------------------------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------|
| -                                                                | 1,736,000                                                         | 84,147                                                             | -                                                           | -                                                           | -                                                     |
| -                                                                | 1,352,077                                                         | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | 4,680                                                             | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | 104,472                                                           | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | 6,029                                                             | -                                                                  | -                                                           | -                                                           | 325                                                   |
| -                                                                | 1,276,704                                                         | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | 131,642                                                           | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | 50,890                                                            | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | 2,975,500                                                         | -                                                                  | -                                                           | -                                                           | -                                                     |
| 36,953                                                           | 14,829                                                            | 21,296                                                             | 23,179                                                      | 23,179                                                      | 23,179                                                |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| -                                                                | -                                                                 | -                                                                  | -                                                           | -                                                           | -                                                     |
| 36,953                                                           | 7,652,823                                                         | 105,443                                                            | 23,179                                                      | 23,179                                                      | 23,504                                                |



| Social<br>Mobilization to<br>achieve the<br>ODF SSS-JCD<br>Rupees | Social<br>Mobilization to<br>achieve the<br>ODF SSS-<br>Dadu<br>Rupees | Community<br>Development<br>Program (CDP-<br>Dadu)<br>Rupees | British<br>Council -TACS-<br>I & II<br>Badin, Dadu &<br>N.Feroz<br>Rupees | EWEE -Aurat<br>Foundation<br>Karachi<br>Rupees | Goat<br>Entrepreneursh<br>ip Mdel AFGP<br>BADIN<br>Rupees |
|-------------------------------------------------------------------|------------------------------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------------------------|------------------------------------------------|-----------------------------------------------------------|
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| 23,179                                                            | 23,179                                                                 | 18,296                                                       | 4,809                                                                     | 70,637                                         | 5,684                                                     |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| -                                                                 | -                                                                      | -                                                            | -                                                                         | -                                              | -                                                         |
| 23,179                                                            | 23,179                                                                 | 18,296                                                       | 4,809                                                                     | 70,637                                         | 5,684                                                     |

## 9 Expenditure

Staff Salaries (Head Office & All Projects)  
 Travel Cost (Vehicle Rent & POL for Project Activities)  
 Communication, Internet, Postage & Courier  
 Office Rent and Utilities  
 Repair and Maintenance  
 Utilities Expenses  
 Bank Charges  
 Community Trainings and Workshops  
 Printing and Publication & IEC Material  
 Stationery, Office Supplies & Consumables  
 Staff & Teachers Capacity Building & Trainings  
 Consultancy Services Expenses  
 Depreciation Expenses  
 Management Support Cost  
 Audit Fees  
 Other Expenses  
 CHWs & Teachers Stipend/ Volunteers Cost/Honorarium  
 Community Support through Hard/Soft Component  
 SBBHC Expenses  
 Health Card State Life Project Expenses  
 PPHI Expenses (Repair of Health Facilities)  
 BC-Empower Project Expenses (Training Expenses)

| AALTP-SEF<br>District Dadu<br>Rupees | USAID<br>SGAFP<br>Dadu<br>Rupees | Blanket<br>Supplementary<br>Feeding<br>Program<br>(BSFP)-WFP<br>Rupees | Early<br>Recovery and<br>Response<br>Project in<br>District Dadu -<br>Oxfam GB<br>Rupees | Service<br>Delivery in Un<br>Covered Areas-<br>AAP Health<br>Hyd-Year-III<br>Rupees | Health Card<br>Project-State<br>Life Insurance,<br>Co.Pak<br>Rupees |
|--------------------------------------|----------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|---------------------------------------------------------------------|
| 2,112,000                            | -                                | 740,000                                                                | 3,660,246                                                                                | 15,707,536                                                                          | -                                                                   |
| 1,202,000                            | -                                | 554,816                                                                | 1,949,352                                                                                | 8,104,800                                                                           | -                                                                   |
| -                                    | -                                | -                                                                      | 16,120                                                                                   | 248,286                                                                             | -                                                                   |
| 370,500                              | -                                | 80,000                                                                 | 204,000                                                                                  | 798,600                                                                             | -                                                                   |
| -                                    | -                                | -                                                                      | -                                                                                        | -                                                                                   | -                                                                   |
| 42,778                               | -                                | -                                                                      | 193,675                                                                                  | 252,575                                                                             | -                                                                   |
| -                                    | -                                | -                                                                      | -                                                                                        | -                                                                                   | -                                                                   |
| 19,565                               | -                                | -                                                                      | -                                                                                        | -                                                                                   | -                                                                   |
| -                                    | -                                | 6,752                                                                  | 26,825                                                                                   | -                                                                                   | -                                                                   |
| 309,643                              | -                                | 61,276                                                                 | 227,543                                                                                  | 506,258                                                                             | -                                                                   |
| -                                    | -                                | -                                                                      | 91,090                                                                                   | 19,010                                                                              | -                                                                   |
| -                                    | -                                | -                                                                      | -                                                                                        | -                                                                                   | -                                                                   |
| 146,367                              | 96,455                           | 2,485                                                                  | 26,050                                                                                   | -                                                                                   | -                                                                   |
| -                                    | -                                | -                                                                      | -                                                                                        | -                                                                                   | -                                                                   |
| -                                    | -                                | -                                                                      | -                                                                                        | -                                                                                   | -                                                                   |
| -                                    | -                                | -                                                                      | -                                                                                        | 154,000                                                                             | -                                                                   |
| -                                    | -                                | 183,900                                                                | -                                                                                        | 12,097,250                                                                          | -                                                                   |
| -                                    | -                                | -                                                                      | 12,553,370                                                                               | -                                                                                   | -                                                                   |
| -                                    | -                                | -                                                                      | -                                                                                        | -                                                                                   | -                                                                   |
| -                                    | -                                | -                                                                      | -                                                                                        | -                                                                                   | 55,600                                                              |
| -                                    | -                                | -                                                                      | -                                                                                        | -                                                                                   | -                                                                   |
| -                                    | -                                | -                                                                      | -                                                                                        | -                                                                                   | -                                                                   |
| 4,202,853                            | 96,455                           | 1,629,229                                                              | 18,948,271                                                                               | 37,888,315                                                                          | 55,600                                                              |

## 9 Expenditure

Staff Salaries (Head Office & All Projects)  
Travel Cost (Vehicle Rent & POL for Project Activities)  
Communication, Internet, Postage & Courier  
Office Rent and Utilities  
Repair and Maintenance  
Utilities Expenses  
Bank Charges  
Community Trainings and Workshops  
Printing and Publication & IEC Material  
Stationery, Office Supplies & Consumables  
Staff & Teachers Capacity Building & Trainings  
Consultancy Services Expenses  
Depreciation Expenses  
Management Support Cost  
Audit Fees  
Other Expenses  
CHWs & Teachers Stipend/ Volunteers Cost/Honorarium  
Community Support through Hard/Soft Component  
SBBHC Expenses  
Health Card Statewide Project Expenses  
PPHI Expenses (Repair of Health Facilities)  
BC-Empower Project Expenses (Training Expenses)

WJ  
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| Inclusion of transgender community in Flood Relief | PPHI    | British Council-BC Empower project | Low Cost Housing Units - SBBHC-GoS | GENERAL FUND | TOTAL FUND 2023 | TOTAL FUND 2022 |
|----------------------------------------------------|---------|------------------------------------|------------------------------------|--------------|-----------------|-----------------|
| Rupees                                             | Rupees  | Rupees                             | Rupees                             | Rupees       | Rupees          | Rupees          |
| -                                                  | -       | -                                  | -                                  | 2,591,789    | 36,924,107      | 38,664,299      |
| -                                                  | -       | -                                  | -                                  | 69,411       | 24,553,231      | 23,667,018      |
| -                                                  | -       | -                                  | -                                  | -            | 315,296         | 232,995         |
| -                                                  | -       | -                                  | -                                  | 29,400       | 2,000,500       | 2,555,964       |
| -                                                  | -       | -                                  | -                                  | 439,800      | 439,800         | -               |
| -                                                  | -       | -                                  | -                                  | -            | 724,821         | 656,629         |
| -                                                  | -       | -                                  | -                                  | 485          | 9,219           | 271,721         |
| -                                                  | -       | -                                  | -                                  | -            | 1,350,264       | 3,505,375       |
| -                                                  | -       | -                                  | -                                  | 82,200       | 115,777         | 1,716,648       |
| -                                                  | -       | -                                  | -                                  | 18,200       | 2,147,265       | 2,063,162       |
| -                                                  | -       | -                                  | -                                  | -            | 212,957         | 25,375,822      |
| -                                                  | -       | -                                  | -                                  | -            | 2,975,500       | 8,291,344       |
| -                                                  | -       | -                                  | -                                  | 137,343      | 886,411         | 592,839         |
| -                                                  | -       | -                                  | -                                  | -            | -               | 6,653,040       |
| -                                                  | -       | -                                  | -                                  | 211,750      | 211,750         | 192,500         |
| 288,699                                            | -       | -                                  | -                                  | 34,500       | 505,399         | 4,280,633       |
| -                                                  | -       | -                                  | -                                  | -            | 14,796,150      | 44,847,340      |
| -                                                  | -       | -                                  | -                                  | -            | 12,560,524      | 39,061,214      |
| -                                                  | -       | -                                  | 47,644,758                         | -            | 47,644,758      | 17,223,608      |
| -                                                  | -       | -                                  | -                                  | -            | 55,600          | 70,000          |
| -                                                  | 151,678 | -                                  | -                                  | -            | 151,678         | -               |
| -                                                  | -       | 216,085                            | -                                  | -            | 216,085         | -               |
| 288,699                                            | 151,678 | 216,085                            | 47,644,758                         | 3,614,878    | 148,797,092     | 219,922,151     |

10 Authorisation

These financial statements were authorized for issue on 11 DEC 2023 by board of governance.

11 General

Figures have been rounded off to the nearest rupee.

  
Finance Secretary

  
President





#### OFFICES IN PAKISTAN

**Karachi Office:**

402 Progressive Centre,  
30-A, Block-6 P.E.C.H.S,  
Shahrah-e-Faisal, Karachi.  
Phone +92 (21) 34322551-3

**Lahore Office:**

193-A, Shah Jamal,  
Lahore - 54000.  
Phone: +92 (42) 35403550-1, 35403588  
Fax: +92 (42) 35403599  
Email: [info@uhy-hnco.com](mailto:info@uhy-hnco.com)  
Web: <http://www.uhy-hnco.com>

**Islamabad Office:**

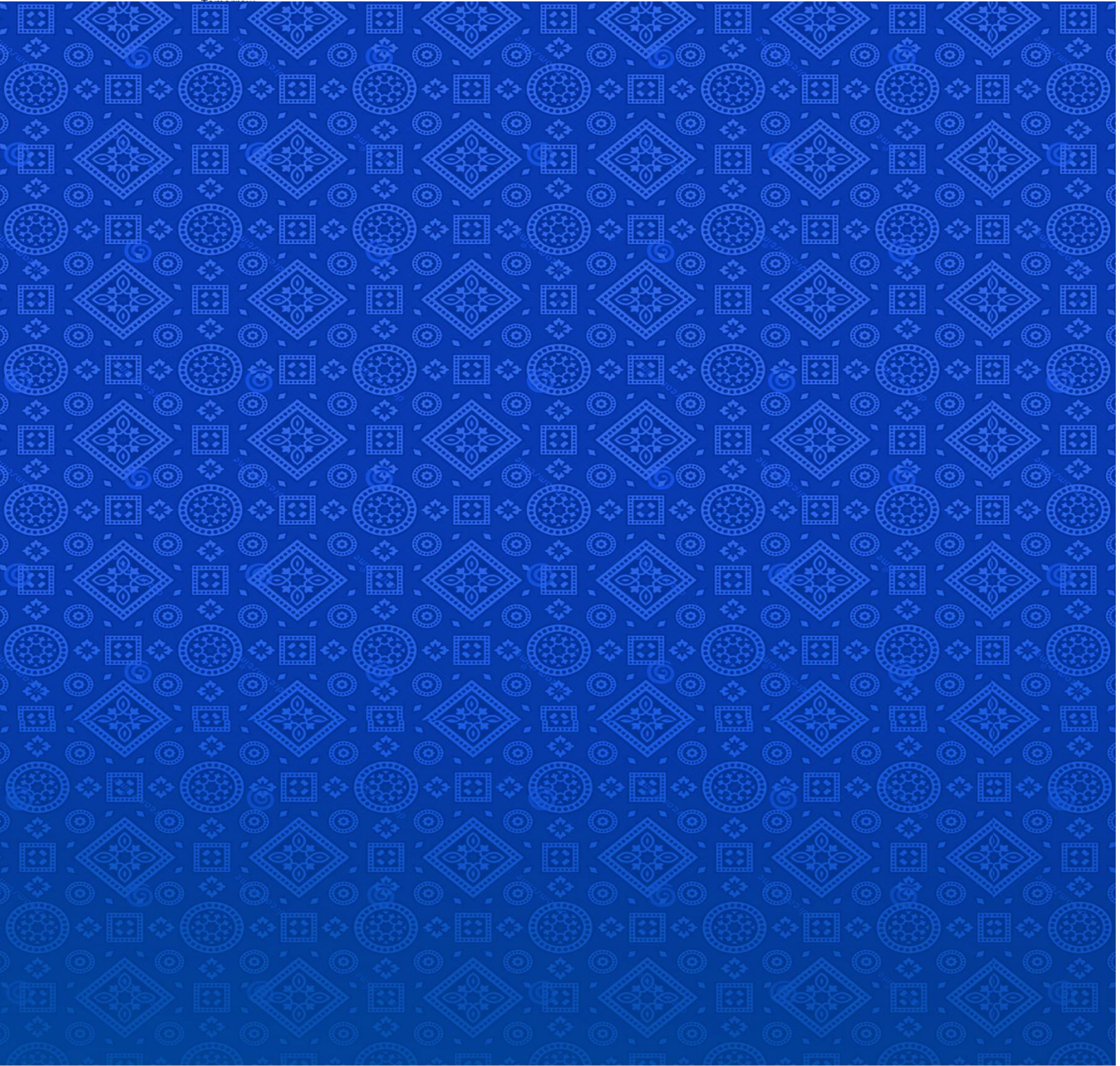
West Lower Ground, Pak Plaza (19-A)  
Fazl-e-Haq Road, Blue Area, Islamabad.  
Phone: +92 (51) 2873431-3  
Fax: +92 (51) 2261791

#### **UHY** INTERNATIONAL

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members.







## OFFICE ADDRESS

House #B-30, G.E.C.H Society Near Soneri Bank, Qasimabad, Hyd,  
Sindh, Pakistan Phone: +92-22-265-2290 Mobile: +92-300-937-6995  
Email: [info@mdf.pk.org](mailto:info@mdf.pk.org) Web: [www.mdf.pk.org](http://www.mdf.pk.org)